



International Organization for Migration (IOM)
The UN Migration Agency



IOM African Capacity Building Centre 2018 ANNUAL REPORT



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Cover page: IGAD Members States officials attending training on International Migration Law, Migration and Development at the IOM African Capacity Building Centre in Moshi, United Republic of Tanzania.
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Acronyms

ACBC	African Capacity Building Centre
AU	African Union
BCP	Border Crossing Point
BMIS	Border Management Information System
BMM	Border Migration Management
DELMIE	Document Examination Laboratory Manual for the Immigration Environment
EAC	East African Community
ECOWAS	Economic Community of West African States
IBM	Immigration and Border Management
IBM	Integrated Border Management
ICAO	International Civil Aviation Organization
IGAD	Intergovernmental Authorities for Development
IOM	International Organization for Migration
MENA	Middle East North Africa
MIDAS	Migration Data and Analysis System
OSBP	One-Stop-Border-Post
PEPM	Passport Examination Procedures Manual
TRIP	Traveller Identification Programme

Foreword

IOM's African Capacity Building Centre (ACBC) for Migration and Border Management located in Moshi, United Republic of Tanzania, has seen a very active and innovative year 2017.

Important work was done in cooperation with ICAO in the framework of ICAO's TRIP Programme, based on the November 2016 MoU concluded between IOM and ICAO.

Trainings on Travel Document Security, on Border Security and on Countering Migrant Smuggling (CMS) constituted other important thematic fields of intervention for the ACBC.

A special focus was placed on cooperation with the African Union (AU) and the various Regional Economic Communities (RECs) on the African continent.

For 2018, we specifically want to highlight ACBC's increasing work with IOM's African Member States on the issue of border management and development/trade.

Border management deals first and foremost with the facilitation of regular and safe border crossings of human beings and goods. The large majority of border crossings worldwide – as well as on the African continent - take place in an orderly and safe way. Borders are also important zones for the economic development of the concerned countries. IOM fully recognizes this important border-development nexus and helps interested states to reap the benefits from increased safe and regular cross border mobility of people and goods.

Borders are also important intervention zones to help protecting vulnerable migrants, including children, victims of trafficking, or refugees and asylum seekers. ACBC supports States to effectively address the vulnerabilities of migrants at borders, notably through its work in the field of counter-trafficking in human beings or by addressing the vulnerabilities of irregular, smuggled migrants. IOM's work on Humanitarian Border Management, i.e. how to effectively continue to manage borders when confronted with a humanitarian crisis causing cross-border movements, constitutes another strong element of ACBC's work.

Finally, effective border management must address important border security aspects, including transnational cross border crime and counter-terrorism. Moreover, health related threats - as well as of course related vulnerabilities of migrants – need to be dealt with also at the border.

We look forward to continued and intensified work in 2018 with our partners, beneficiary States and donors. ACBC is a great resource made available by IOM mainly for its African Member States. We encourage interested States to contact ACBC to discuss how the Centre can best help to address their specific challenges.

Dar Es Salam / Geneva, April 17, 2018

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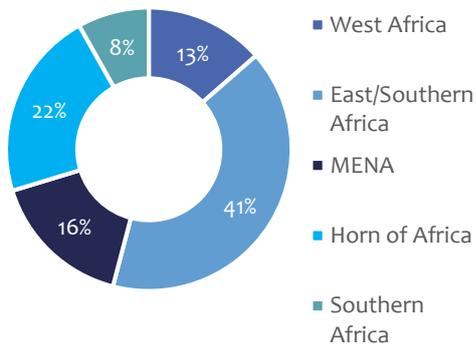
IOM AFRICAN CAPACITY BUILDING CENTRE

2017 SNAPSHOT

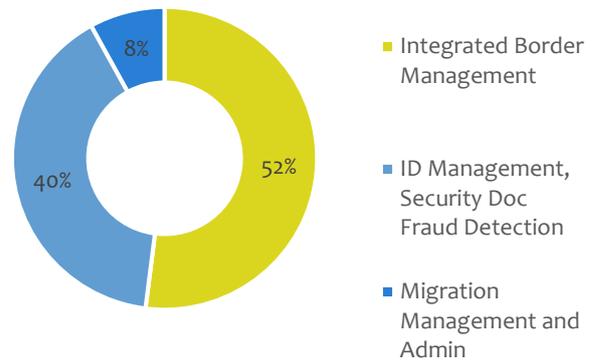
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Migration management officials trained in 2017, among which, 25 participated in a study visit in Tanzania.

2017 COVERAGE BY REGION



TYPES OF TRAININGS REQUESTED



26

Trainings conducted throughout 2017 among which, 3 outside Africa (Afghanistan, Azerbaijan and Malaysia)

5250

OFFICIALS FROM 51 DIFFERENT AFRICAN STATES TRAINED SINCE 2009

Our Accomplishments in 2017

In 2017, the IOM ACBC conducted more than 26 trainings in the field of migration and border management, including passport examination and document fraud detection, aimed at providing technical skills, knowledge and building overall capacity. Throughout the year, thematic areas such as labour migration across borders, humanitarian border management (HBM) and health screenings at borders were included in the Centre’s training portfolio.

Pillar 1: Capacity Building in Border and Migration Management

IOM ACBC's first pillar aims to improve States' border and immigration management frameworks and practices. In this context ACBC has developed two types of initial assessments, carried upon request of the concerned State by IOM /ACBC: The first one assessing the broader migration management framework covering also migration-related policies, strategies and laws, as well as operational capacities and standard operating procedures (SOPs). The second one being more specific border crossing points assessments (e.g. at airports or land border crossings).

Based on the assessments and/or based on discussions with the concerned, and subject to the mobilization of the necessary funding, IOM ACBC can then provide trainings, capacity-building courses and some technical support in a wide range of thematic areas, also including labour and health components at the border.

Integrated Border Management and One-Stop-Border-Post (OSBP)

The concept of integrated border management promoted by IOM and the European Commission involves coordination and intra- and inter-cooperation among migration agencies at both, the national and international level to facilitate safe and regular cross-border movements and address potential security risks arising from human mobility and goods.

The year 2017 has seen an increase in training requests by States for Integrated Border Management trainings. 52% of the Centre's capacity building courses dealt with integrated border management and there specifically with the concept of One-stop-Border-Posts (OSBP). States aim at better ensuring smooth management of their borders through cross-border cooperation, close coordination and the integration of a number of services.

Workshop hosted by IOM Zimbabwe and IOM ACBC to roll out an Integrated Border Management training package in Zimbabwe. Masvingo – 24–27 October 2017.



IOM, in close cooperation with the Ministry of Home Affairs of Zimbabwe, IOM's ACBC and IOM's Regional Office in Pretoria, organized a three-day national sensitization and capacity building workshop in Masvingo, Zimbabwe.

The training sought to achieve an increased capacity of border management officers to apply integrated border management concepts and to further solidify their knowledge regarding good practices in international border management. The training also served to improve the participants' understanding of the role of immigration officers in an integrated border management setting.

The outcome of the workshop showed an increase in the overall capacity and knowledge of the immigration, police, customs, agriculture and health departments on the dynamics of modern border management.

Enhancing Effective Border Management through Joint Capacity Building. Moshi, July - August 2017.

IOM and the International Civil Aviation Organization (ICAO) jointly implemented a training with the objective of building the capacity of African States on border control and immigration management. The training brought together border control management and aviation systems officials from Kenya, Tanzania and Uganda.

IOM and ICAO collaborate to promote safe and orderly air travel through good identity and border management. This collaboration, including traveller identification management, is underpinned by the Memorandum of Understanding (MoU) signed by the two UN agencies in November 2016.

IOM ACBC training for the Intergovernmental Authority for Development – IGAD. Moshi, September and October 2017.

IOM, in cooperation with IGAD, organized a series of capacity building trainings, aimed at enhancing migration governance and migrant protection in the IGAD region. The trainings covered international migration law, the migration-development nexus, as well as building capacity within the region (Djibouti, Ethiopia, Kenya, Somalia, South Sudan, Sudan and Uganda).

Recommendations for IGAD countries participating in the training included better diaspora mapping, and closer collaboration with financial institutions and the private sector to encourage diaspora investment in countries of origin. The training also resulted in recommendations to establish closer collaboration on bilateral labour agreements with destination countries, as well as the development and adoption of migration policies.

The training was held under the auspices of a joint regional migration project that is co-implemented by IOM and IGAD with the aim to build regional and national capacities and to implement the Regional Migration Policy Framework (RMPF).



Cote d'Ivoire and Niger Study Tour to Tanzania. 4 to 10 November 2017.



Representatives from the Ivorian and Nigerian Government, the African Union (AU) and the Economic Community of West African States (ECOWAS), accompanied by IOM colleagues based in Niger and Cote d'Ivoire, carried out a study tour to the United Republic of Tanzania under the framework of the project "Reinforcing Interagency Cooperation for Border Security", funded by the Government of Japan.

One of the major objectives of the study tour was to see the practical aspects of implementing the "Integrated Border Management" concept, with the goal of replicating the lessons learned in their respective countries. Integrated Border Management aims to enhance intra- and interstate cooperation to better secure borders, while facilitating cross-border trade and combating smuggling and trafficking of arms, drugs and migrants/human being.

To achieve this goal, a field trip to the Holili-Taveta One Stop Border Post (OSBP), a land border crossing point between Tanzania and Kenya, was organized. Additionally, meetings with the Tanzanian Ministry of Foreign Affairs

and the East African Cooperation, the Immigration Service Department, and Tanzania Revenue Authority (TRA) took place to discuss and exchange good practices in managing the flows of goods and persons. As a result of the discussions with Government counterparts, the participants could draw comparative lessons by comparing the experiences from two regional economic communities in the continent: ECOWAS and the East African Community (EAC).

Identity management

In 2017, 40% of the IOM ACBC activities included activities related to identity management, more specifically on enhancing States' capacity to detect fraud, to identify security features on travel documents, and to collect and analyze relevant immigration data.

The Centre predominately delivers trainings in Africa, however, thanks to the expertise acquired over the years on the use of modern border management information system (BMIS), IOM ACBC specialists have also been called upon to deliver trainings in South America, Eastern Europe, the Middle East and in Asia.

MIDAS training in Arabic for Sudanese officials to increase border security and enhance the protection of vulnerable migrants. Moshi, 22 to 24 August 2017.

IOM held a three-day training course for Sudanese officials at IOM ACBC in Moshi, United Republic of Tanzania on Border Management Information Systems (BMIS).

The training focused on IOM's in-house built BMIS: the Migration Information and Data Analysis System (MIDAS), and provided an opportunity for discussions between IOM experts and delegates on new technologies at hand and their potential use, but also on the current gaps in Sudanese border management.

The use of new biometric applications, such as facial matching system software, were also discussed, as well as whether and how such new technology can help address issues related to

identity fraud, trafficking in persons, migrant smuggling, organized crime, or other illicit activities while fully respecting applicable privacy and data protection needs.

IOM ACBC enhance South Sudanese Immigration Officials capacities (PEPM II). Juba, 2 to 11 October 2017.

IOM ACBC conducted two sets of training workshops to enhance the capacity of Immigration and airport facilitation officers in South Sudan. The trainings were conducted under the EU-funded "Better Migration Management" (BMM) programme for the Horn of Africa, aiming to improve migration management in the region and to address the trafficking of human beings and the smuggling of migrants in the Horn of Africa region.

Participants acquired skills how to detect fraudulent travel-documents, such as falsified passports. They also discussed how immigration officers can prevent cross border travel-related crime in South Sudan. They gained knowledge and skills aimed to benefit border and immigration officers at the airports and land border points to improve their technical skills.



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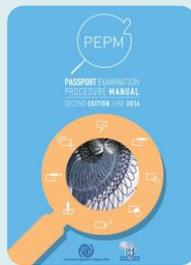
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Technical PEPM II and DELMIE trainings in Kabul. Afghanistan, December 2017.

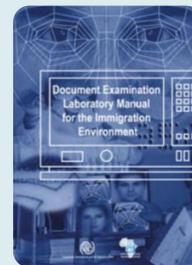


IOM Afghanistan and IOM's ACBC conducted a week -long technical training on PEPM II and DELMIE (cf. page 11) in Kabul. The courses aimed to provide basic technical information to first-line immigration officers on the production of security documents as well as on the detection of fraud (PEPM II).

The training also provided technical information and advice to Document Examination Lab personnel on diverse issues such as how to deal with time pressure in the immigration environment, the development of passport security features, and the constantly evolving methods used by person to cross borders illegally. In addition, guidance was given on how to upgrade a document examination facility and manage daily procedures in such laboratory environment (DELMIE).



IOM's Passport Examination Procedures Manual Second Edition (PEPMII) has been developed as an update to the first edition (2007) in response to the development of new security features in the production of identity and travel documents.



DELMIE contains valuable information on the roles and responsibilities of second-line officers'; the use of specialized verification equipment to ascertain identity and travel documents' integrity; and managerial information for the daily activities of a Document Examination Lab.

Humanitarian Border Management

IOM's Humanitarian Border Management (HBM) programme recognises the need for appropriate border management responses at times of humanitarian crisis arising from both, natural and man-made disasters.

The activities led under the programme aim to improve countries' preparedness and response to protect population crossing borders in emergencies, while ensuring that the security of the border is maintained.

IOM ACBC provide expertise and capacity building assistance to border management officers, including police, customs officials and armed forces, to improve States' response mechanisms to handle disruptive mass movements at the border during a crisis.

Humanitarian Border Management training in Angola. Dundo, 10-13 April 2017.

IOM Angola and the IOM ACBC, at the request of the Angolan authorities, conducted a five-day training on Humanitarian Border Management in Lunda Norte province, a strategic border with the Democratic Republic of Congo.

The objective of this training was to increase the Angolan border agencies' preparedness to deal professionally with a possible mass influx of persons at the border. The delivery of modules on e-registration, a specific module on vulnerable migrants and practical exercises on search and rescue were elements included in the curriculum.



IOM Workshop on Joint Cross-Border Crisis Management. Niamey, August 2018.



IOM ACBC, in close cooperation with its Mission in Niger, held a three-day workshop in Niamey, bringing together border management practitioners from Niger and Nigeria to train for enhanced joint cross-border crisis management.

The workshop objective was to strengthen the crisis response capacity of border officials from Niger and Nigeria and to improve cooperation between both countries and regional authorities. The training, which is part of the project "Strengthening Border Security in Diffa Region – SEDINI", funded by the European Union, also allowed a preliminary assessment of the already existing crisis response tools in both countries.

Pillar 2: Migration Research and Development

IOM ACBC's Migration Research and Development pillar is focused on drafting and publishing relevant training curricula and other capacity building materials aimed at supporting the work of border officials.

Passport Examination Procedure Manual II – PEPM II App

In 2016, IOM ACBC designed PEPM II in response to Governments' recognition of the significant threat fraudulent documents and identities cause to national security.

In 2017, IOM's ACBC developed the PEPM II App, enabling machine readable passport and QR code integrity verification. The App, which will be downloadable on mobile phones, will not require any network connection to operate and can become an important tool for effective border management on the African continent.

Document Examination Laboratory Manual for the Immigration Environment - DELMIE

IOM ACBC recently finalized the DELMIE manual, addressing problems such as the use of fraudulent identity and fraudulent documents, migrant smuggling and trafficking in persons, and the analysis of itineraries and profiles.

This new training curriculum and manual aims to address the use of fraudulently obtained, forged or counterfeit travel documents. DELMIE is a tool that can be used to counter migrant smuggling, curb trafficking in persons, as well as prevent other organized cross border crimes,

Border Assessment in Zambia, Kasumbalesa, June – July 2017.

At the request of the Government of Zambia, IOM conducted a two-weeks assessment of the Kasumbalesa border crossing point, focusing on the concept of One Stop Border Posts (OSBP) to enhance cooperation and streamline services.

IOM's ACBC assisted the IOM Lusaka office with the assessment, while also looking at the legal framework, as well as operations and administrative frameworks to be used at the border control point (BCP). The assessment identified solutions related to cross border movements and the registration of border communities. IOM's country office is now following up with its national counterparts to develop project ideas.



Pillar 3: Migration Advocacy and Partnerships

IOM ACBC's 3rd pillar focuses on raising awareness on the importance of good migration management under both, national and international frameworks. The goal is to support regular, safe and dignified migration that ensures migrants' human rights and respects state sovereignty.

The second objective is the promotion of cooperation among IOM Member States, African Regional Economic Communities, and international actors to standardize and share the best international practices in immigration and border management.

Intergovernmental Authority for Development (IGAD)

In 2017, IOM ACBC continued to concentrate on the promotion of regional cooperation on issues related to migration and border management. To do so, the Centre facilitated trainings for Members States' representatives and representatives of the Intergovernmental Authority for Development (IGAD) with the aim to provide them with useful tools for policy development within the region. The trainings took into consideration different aspects of migration management, ranging from labour migration policy to efficient and effective border management systems.

IOM and the International Civil Aviation Organization (ICAO). Montreal, 23-27 October 2017.

Representatives of IOM, including the Chief of Mission to Tanzania and ACBC Co-Supervisor, the IOM ACBC Senior IBM Specialist and the IBM HQ Identity Management and Biometrics Officer, attended the ICAO TRIP Symposium and related TRIP working groups. Bilateral meetings with ICAO senior management in Montreal were held following the successful conclusion of a MoU between IOM and ICAO in November 2016, IOM and the ICAO Secretariat discussed concrete next steps focusing on Africa and how IOM can best support States to implement the ICAO TRIP Strategy, as well as relevant ICAO standards and recommend practices.

The ICAO TRIP is an ambitious strategic framework to assist ICAO's 191 Member States in strengthening their identity management, travel document security and border integrity.

Building on the IOM-ICAO MoU and ongoing joint activities, IOM is increasingly seen by ICAO and by Member States as a competent technical assistance provider to implement the ICAO TRIP Strategy, especially for building capacities of developing countries. Especially African countries expressed the need for more technical assistance in this field.

Social event



For the first time since its opening in 2009, IOM's ACBC celebrated the UN International Migrants Day on 18 December 2017. ACBC also participated in the second edition of the IOM Global Migration Film Festival organized worldwide from 5-18 December 2017.

The event, which gathered representatives from Courage House Tanzania, the Prevention and Combating of Corruption Bureau (PCCB), the UN Department for Safety and Security (UNDSS), students and lecturers from the Stefano Moshi Memorial College University (SMMCU) and the Moshi Co-operative University (MoCU), offered a perfect opportunity to discuss diverse migration-related issues such as health at borders, trafficking in persons, migrant smuggling, organized crime and corruption.

The discussions that followed screenings and roundtable session showed that migration is a key issue for people in Tanzania. The exchanges between the different organizations present helped identify partnerships and training opportunities, particularly on issues of trafficking in persons and how to best address cross-border organized crime.



Outlook for 2018

Acknowledging the changing the evolving needs of Member States to manage migration and the important role IOM plays in training and capacity building, IOM ACBC will continue its focus on strengthening national capacities within the border management arena. It will do so by continuously promoting integrated approaches to border management. ACBC will further concentrate on providing trainings and technical support in the field of border management and development/ trade.

As we believe that supporting the larger migration management agenda can be best done through consultation and cooperation, our outlook for 2018 includes increased coordination with the IOM country offices, various RECs and the African Union (AU). This also means that ACBC aims at supporting various regional consultative processes in Africa and have a role in identifying and responding to emerging migration management issues by developing and delivering effective training and capacity building initiatives.

ACBC's technical focus will remain on immigration and border management challenges. A special thematic focus will be placed on trying to integrate health, as well as cross border labour migration components in to ACBC's border management work.

IOM African Capacity Building Centre
Moshi, United Republic of Tanzania
April 2018

IOM's ACBC Team

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Florian G. Forster	Head Immigration and Border Management (IOM HQ, Geneva) and IOM ACBC Co-Supervisor