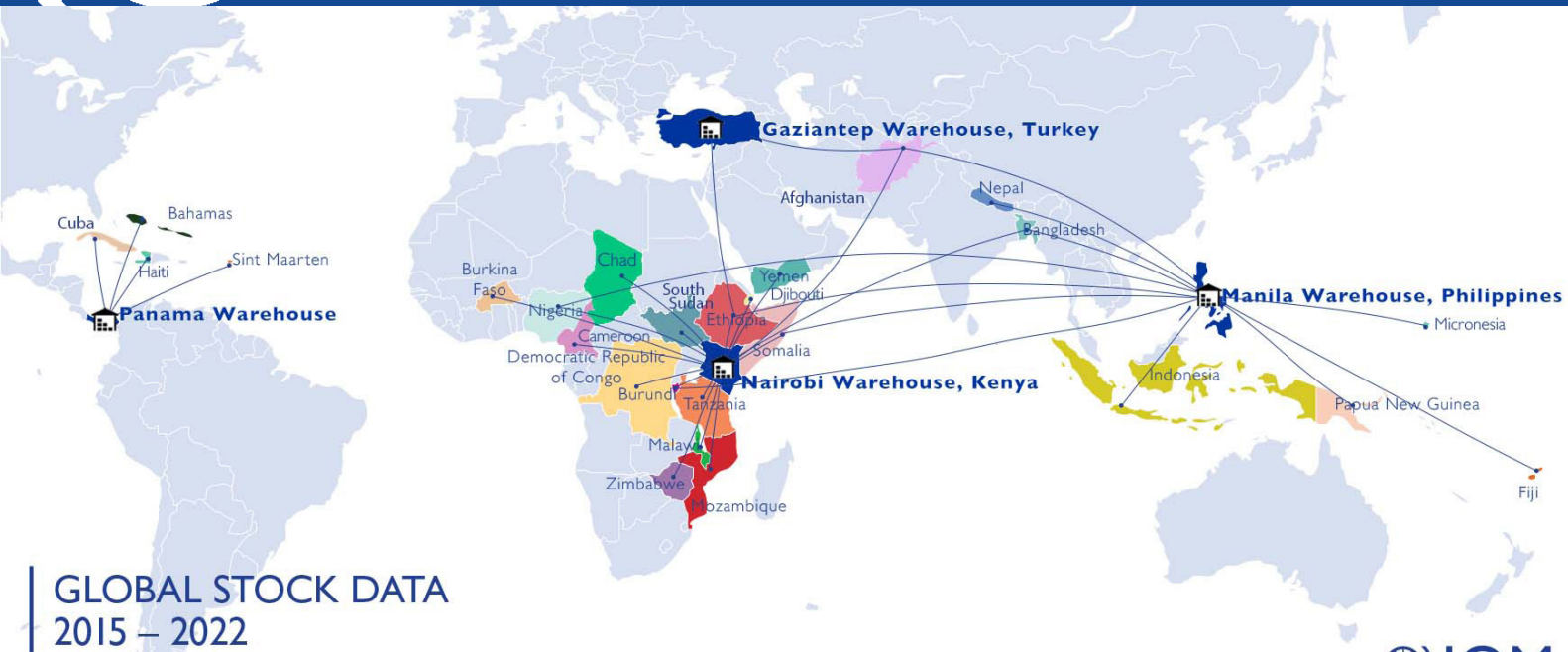




Achievements of IOM Global Pre-positioning in 2022

Rev. April 2023



GLOBAL STOCK DATA 2015 – 2022

DISCLAIMER: This map is for illustration purposes only. The boundaries and names shown and the designations used on this map do not imply official endorsement or acceptance by the International Organization for Migration.



In 2022, IOM delivered **2,364 m³ of Non-Food Items (NFIs)** from Global Stocks to **ten IOM field missions** (Afghanistan, Cuba, The Democratic Republic of the Congo (DRC), Ethiopia, Mozambique, Nigeria, Papua New Guinea (PNG), The Philippines, Somalia, and South Sudan) from warehouses in Gaziantep, Manila, Nairobi and Panama City. This was a **9% increase** by volume, and **49% increase** by weight, compared to deliveries in 2021. With the last 8 years of continuous effort, the Global Pre-positioning Working Group has put the structures and systems in place to enable the **next phase of Global Stocks growth**, to bring IOM in line with other agencies and provide greater value to IOM field operations.

Global Pre-positioning Strategy

In 2022, the [IOM Strategy for Global Pre-positioning 2022-2026](#), and its associated Action Plan, were released in line with the IOM Supply Chain Strategy. This new strategy sets the path for Global Stocks to grow to reach a capacity of 50,000 households of stocks to be dispatched within 72 hours. To meet this target, IOM will focus on increasing stocks, continuing to improve systems, and developing staff capacity. Fundraising will be a key element to this strategy to enable investments in Global Stock working capital, which is **USD 4.1 million** as of Dec 2022. IOM will continue to take advantage of its strategically located Global Stock Hubs in Gaziantep, Manila, Nairobi, and Panama, while exploring options to further geographically diversify stocks through alternative supplier warehousing arrangements. On pages 2-3 are some of the significant achievements during 2022 within each of the three Objectives of the strategy.



Global Pre-positioning Workshop 2022 in Nairobi, October 2022. © IOM RO Nairobi.

Approx. 390,000 individuals assisted in 2022¹ | 2,364 m³ / 950 tonnes of stocks delivered in 2022

Global Stocks accounted for 14% of all IOM procurements of plastic sheets in 2022

¹ Estimation based on the number of plastics sheets/rolls where two equivalent plastic sheets (4x6m) are distributed per household of 5 individuals.

Achievements in 2022 against Global Objectives

Objective 1: Increasing Pre-positioning Capacity

1.1 Working Capital Increase

Global stocks working capital increased to **USD 4.1 million** by the end of 2022, an increase of 18% over 2021. This investment of 4.1 million USD has so far enabled a total of **USD 12 million of assistance**, which is the approximate total value of stock moved from 2015-2022. In 2023, the working capital is expected to increase to USD 4.5 million.

1.2 Flexport Partnership

Established a new partnership with Flexport, an innovative supply chain and logistics company. Building on IOM's partnership with Flexport throughout the 2022 Ukraine response, Flexport now supports IOM Global Stock movements as well with in kind logistics services. The first Flexport movement was to Pakistan for the flood response and consisted of 10 in kind flights (completed in January 2023).

1.3. Long Term Agreements (LTAs)

IOM increased its portfolio of Global supplier LTAs for NFIs to 28, of which **18** are being used for **Global Stock replenishment**. IOM also established two additional LTAs for transport during 2022, bringing the total number of LTA transporters to five.

1.4 Panama Stock Hub Capacity Increase

The Panama Stock Hub **increased its working capital by over 3x** through procurements of four new items: kitchen sets, solar lamps, jerrycans, and blankets. Specifications were also established for a new Global Stock item, indoor modular privacy tents for collective centres, which will be stocked in Panama.

1.5 Quality Control (QC) Centers

Conducted final staff and equipment validation in Addis Ababa, Ethiopia to operationalize its QC Center, making it the **sixth IOM QC Center operational** globally. Other QC Centers are in Bangladesh, Kenya, The Philippines, South Sudan, and Türkiye.

1.6 First Deliveries to Afghanistan, Cuba, South Sudan

Three new countries received their first deliveries of Global Stocks including Afghanistan (received 300 geodesic tents, 5 bladder tanks, and 299 latrine slabs), Cuba (received 1,000 tarpaulin sheets, 1,000 ropes, 500 kitchen sets, 500 solar lamps, and 500 jerrycans), and South Sudan (received 22,000 tarpaulin sheets).



DDGs Ms. Daniels and Ms. Pope visit Global Stocks Nairobi warehouse, February 2022. © IOM Kennedy Njagi.

Objective 2: Improving Systems and Processes

2.1 Global Pre-positioning Workshop 2022

The **Global Pre-positioning Workshop 2022** was held from 04-06 Oct in Nairobi. This workshop brought together members from the Global Pre-positioning Working Group including the Department of Operations and Emergencies, Supply Chain Division, Manila Supply Chain Unit, RO Nairobi, IOM United States of America, IOM Türkiye, IOM Venezuela, IOM South Sudan, and IOM Somalia. Outcomes included the establishment of an **Action Plan for the Global Pre-positioning Strategy 2022-2026** and the identification of various opportunities for growing and improving Global Stock operations over the coming months and years.

2.2 Key Performance Indicators (KPI) Analyses

Completed KPI analyses for **four indicators** including inbound lead time, outbound lead time, country mission feedback, and procurement options analysis. From these analyses, recommendations for improving the Global Stocks service were identified and an Action Plan was established to address these. Additionally, led by Supply Chain Division, an IOM-wide analysis of tarpaulins procurement was completed which identified key institutional lessons learned for sourcing relief items.

2.3 Acceptable Quality Limits Approach

Continued to implement the Acceptable Quality Limits (AQL) approach to define tolerances with realistic and measurable parameters including penalty rules. In 2022, AQLs were updated to **version 8.0**, which included key changes to the non-conformities classifications and related penalties in line with ICRC.

2.4 Inclusion of QC into IOM Procurement Manual

Standard operating procedures for QC have been introduced in the new IOM Procurement Manual IN 168 Revision 3 including topics of post-shipment inspection; verification of nonconformities and corrective management; and sample size selection and identification.

Objective 3: Developing staff capacity

3.1 QC Training and Capacity Building

Conducted revalidation training at the QC Centes in Nairobi and set-up training at QC Center Addis Ababa to ensure global consistency in the quality inspection process. Additionally, the QC team released an infosheet called [IOM Quality Assurance and Control \(QA/QC\): Relief Items](#) which seeks to build capacity for field missions about QA/QC procedures.



3.2 Staff Training and Deployments

Completed four deployments of Global Pre-positioning Working Group members, all for supply chain roles relating to Ukraine response. Additionally, five members completed a UNDP Incoterms training course.















3.3 Panama Hub Strategy Spanish Translation

Released the [Panama Global Stock Hub Strategy Spanish translation](#) and conducted an information session for **eight country missions** in the Americas Region to promote Global Stocks.

3.4 Pre-positioned Stocks Promotion Infosheet

Released an [infosheet](#) on global pre-positioned stocks to promote awareness of alternative procurement options for the field missions. These options include IOM Global Stocks, UN Humanitarian Response Depot (UNHRD) stocks, IFRC stocks, and Oxfam stocks.

Total items delivered in 2022:

 Plastic sheets, 4x6m 141,275	 Sleeping mat 12,000	 Latrine slab 599	 Bladder tank, 5,000L 2
 IOM visibility bag for NFIs 30,062	 Solar lamp, Type B 7,240	 Jerrycan, 10L 500	 Mobile storage unit tank 2
 Rope, polypropylene, 15m 21,280	 Blanket, synthetic, Type 4 3,000	 Geodesic family tent 300	
 Kitchen set, Type B 15,100	 Plastic sheets, 4x6m 1,440	 Bladder tank, 10,000L 3	

Total numbers are considered when the items arrived in the warehouse of requesting missions.

Increase in Global Stocks from 2015 - 2022

Global Stocks Deliveries 2015 - 2022							
Year	Number of Movements by Warehouse					Total Delivered volume (m ³)	Shipment To
	Manila	Nairobi	Panama	Gaziantep	Total		
2015	N/A	5	N/A	N/A	5	520	Malawi, Yemen
2016	1	4	N/A	N/A	5	727	Burundi, The Democratic Republic of the Congo (DRC), Fiji, Tanzania, Yemen
2017	2	5	1	N/A	8	778	Bangladesh, Ethiopia, Nepal, Sint Marteen, Tanzania
2018	8	10	0	N/A	18	1,410	Bangladesh, Burundi, DRC, Ethiopia, Indonesia, Nigeria, Papua New Guinea (PNG), The Philippines, Somalia
2019	4	13	1	N/A	18	1,379	The Bahamas, Burkina Faso, Burundi, DRC, Ethiopia, Mozambique, The Philippines, PNG, Somalia, Zimbabwe
2020	6	19	1	0	26	2,161	Bangladesh, Burundi, Chad, DRC, Djibouti, Ethiopia, Mozambique, PNG, Panama, The Philippines, Somalia, Yemen
2021	6	16	1	1	24	2,165	Burkina Faso, Burundi, Cameroon, Chad, DRC, Ethiopia, Haiti, Micronesia, Mozambique, Nigeria, PNG, The Philippines, Somalia
2022	6	12	1	1	20	2,364	Afghanistan, Cuba, DRC, Ethiopia, Mozambique, Nigeria, PNG, The Philippines, Somalia, South Sudan

Working Capital Increment		
Year	Donor(s)	Total Working Capital (USD)
2015	NOREPS**	211,665
2016	NOREPS**	447,034
2017	NOREPS**	614,665
2018	NOREPS**, DFID*	1,487,966
2019	SIDA, DFID*	2,228,808
2020	FCDO	2,464,346
2021	FCDO	2,820,336
2022	FCDO, BHA	4,130,336
2023	FCDO	4,500,000 (TBC)

*Now FCDO

**Now Innovative Norway

Global Stock Movements 2015-2022

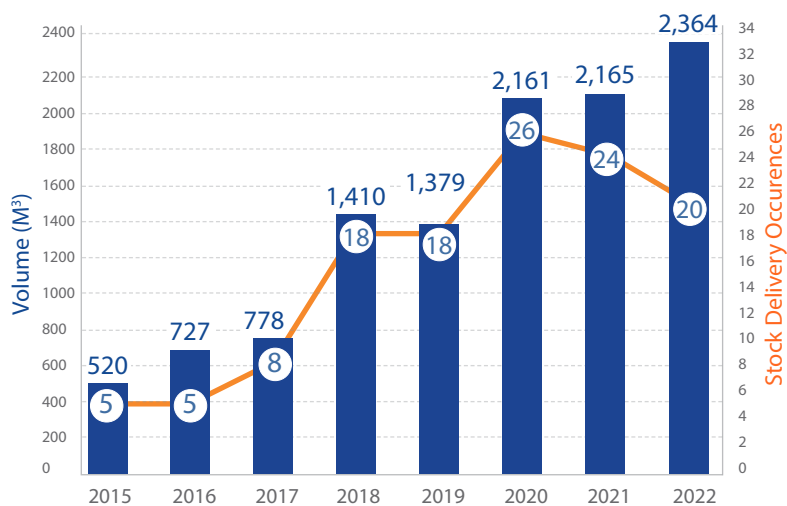


Figure 1: Total volume of items delivered and stock delivery occurrences (2015-2022)



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