



**IOM ALIGNMENT WITH THE HDPN**

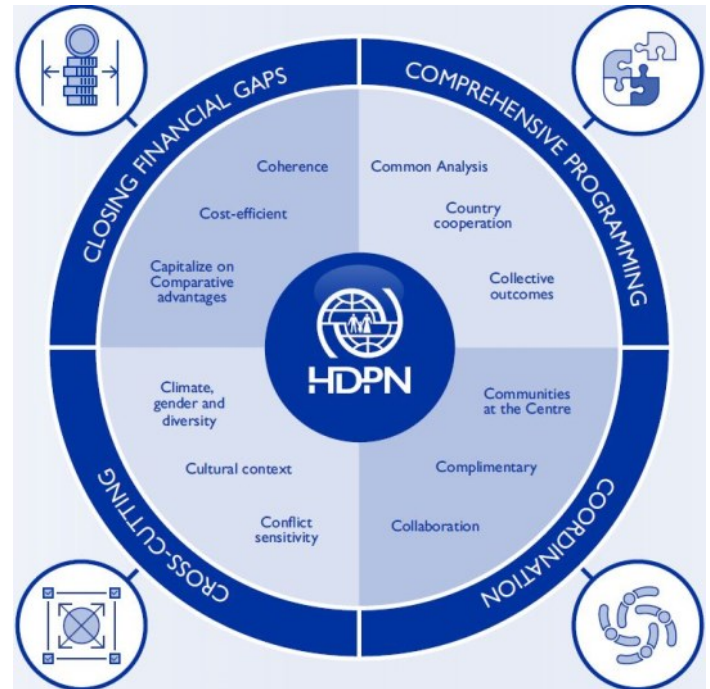
With an extensive operational footprint of 16,000 staff in more than 400 field offices, IOM is highly focused on delivering context specific and conflict sensitive support to respond to the spectrum of humanitarian, peace and development needs on the ground. Working in fragile contexts puts IOM in a unique position to contribute to the Humanitarian-Development-Peace Nexus (HDPN). This includes within the Organization and through collaboration with national and international partners.

IOM's approach to HDPN includes planning and the continuity of its programming across the displacement cycle; targeting initiatives that combine the adaptive, flexible and rapid interventions of humanitarian assistance with development-oriented conflict sensitive programming; through interagency planning and by leveraging its multi-sectoral capacity in support of the work of partners, including using data to bring relevant fields together.

As a full member of the Inter-Agency Standing Committee (IASC), IOM is part of the formal humanitarian response system, as well as being an active member of the of the UN Sustainable Development Group (UNSDG) and the UN Development System (UNDS). IOM's institutional humanitarian policy, the Principles for Humanitarian Action, reaffirms the primacy of the humanitarian imperative and IOM's adherence to the principles of humanity, impartiality, neutrality and independence in responding to humanitarian needs. In addition, IOM's humanitarian policy recognizes that responding to protracted crises requires addressing acute humanitarian needs whilst simultaneously supporting recovery, resilience and peace-building, and long-term sustainable development.



IOM LINKED INDIVIDUALS TOGETHER THROUGH A SMALL BUSINESS MANAGEMENT TRAINING INITIATIVES IN INDONESIA. © IOM 2017 / MUSE MOHAMMED



IOM adheres to the OECD Development Assistance Committee (DAC) Recommendation on the HDPN which requires strengthening collaboration, coherence and complementarity between humanitarian, development and peace actors working in fragile contexts. The HDPN recognizes the importance of simultaneous, rather than sequential, engagement of different stakeholders in reducing chronic vulnerability, while also addressing the underlying drivers and structural challenges.

HDPN is part of the UN Reform and working towards fulfilling the 2030 Agenda for Sustainable Development. Incorporating gender and conflict-sensitivity principles is essential for IOM, as is cooperation with other stakeholders, such as multilateral organizations, national authorities, civil society and donors, towards short- and longer-term collective outcomes across the humanitarian, development and peace spectrum.

**PEOPLE FIRST**

IOM is currently co-lead of the Global Cluster for Camp Coordination and Camp Management (CCCCM) and invests in establishing foundations for sustainable recovery. By empowering displacement-affected communities, including the most vulnerable, through trainings and the establishment of camp 'governance' structures or committees, and creating communication channels, IOM supports a participatory approach for individuals to plan for solutions through return, local integration or relocation, based on informed and voluntary choices. Empowering people and ensuring full participation is at the hearth of HDPN.

**IOM INVESTS IN THE UNDERLYING FACTORS THAT DRIVE DISPLACEMENT**

Across the world, IOM provides local capacity building to those working in protracted displacement sites after cyclones or hurricanes. IOM works with local authorities, volunteers and national civil society to identify and evaluate the barriers that constrain them from resolving their displacement situations. A joint analysis on risk forms the basis of plans for local and realistic options for sustainable recovery, working with and empowering the people affected is essential for addressing the underlying factors across the HDPN.



## COMPREHENSIVE AND EVIDENCE-BASED PROGRAMMING

Joint assessments are an essential foundation for stakeholders to work more collaboratively, through providing an evidence base for the short- and long-term needs of crisis-affected groups. IOM's Displacement Tracking Matrix (DTM) has incorporated additional methodologies and questions to evaluate the recovery, development and peacebuilding needs of displaced groups. For example in the Lake Chad Basin region, in response to the 4.5 million conflict related displacements since 2014, IOM developed a Stability Index (SI) in North East Nigeria to monitor pockets of stability where conditions are conducive for returns. The Nigeria Stability Index allowed DTM to support partners to improve durable solutions programming in Northeast Nigeria by targeting the specific and thematic needs of returnee populations and their communities. The survey revealed previously undetected programming needs in Adamawa State, Nigeria, and concurrently helped IOM to identify communities experiencing relatively successful and longer-term returns, and the factors that led to stability in certain communities.



THE DTM TEAM IN NIGERIA WORKING ON THE STABILITY INDEX. © IOM 2020 / THE NIGERIA STABILITY INDEX

In order to develop comprehensive, integrated responses in crisis contexts, IOM employs the Migration Crisis Operating Framework (MCOF). The framework provides an analytical and strategic planning tool for evaluating the multi-dimensional impacts; humanitarian, recovery and development needs; and related responses. The MCOF promotes coherence across the Organization's different programming areas in line with the pursuit of collective outcomes and based on a comprehensive understanding of crisis-affected contexts.

In Central America, IOM trained local authorities to engage displaced groups and broader communities in participatory planning and recovery in areas of return, creating space for local leadership and communities previously in conflict with one another to engage in dialogue, resolve tensions and collectively prioritize recovery needs. That has helped to rebuild trust and

the accountability of local authorities to the communities they serve — key components in establishing foundations for long-term recovery and resilience.

### ADDRESSING THE MULTIPLE DIMENSIONS OF CRISIS

requires all stakeholders across the humanitarian-development-peace spectrum to work together. IOM is increasingly assuming a convening role to facilitate long-term solutions to displacement.

Durable Solutions Initiatives in Somalia and Sudan, anchored within the Resident Coordinators' Offices, provide helpful templates for a 'One UN' approach to international displacement. In Iraq, IOM leads and co-leads a range of working groups to coordinate and apply standards to resolve displacement. This includes at the Heads of Agency level; the Durable Solutions Task Force; and the Returns Working Group working at technical levels on partner engagement, strategy development, information sharing and policy.

## EMPOWERING COMMUNITIES AND LOCAL LEADERSHIP

Working with populations in displacement, IOM promotes equitable access to assistance, protection, and services in displacement sites to improve their quality of life and dignity while seeking and advocating for longer-term durable solutions. IOM empowers communities to reflect on their experiences of displacement and take ownership for their priorities for recovery, through establishing complaint and feedback mechanisms, as well as referral mechanisms to facilitate access to existing social services to enhance our Accountability to Affected Populations.

In particular, IOM invests in local authorities as key stakeholders in creating conducive environments for recovery, stability and durable solutions and being responsive to the needs and priorities of their communities, coordinating humanitarian assistance, applying standards and ensuring communities are prepared for and able to withstand the impact of recurrent social, political and environmental shocks.

IOM combines response to immediate life-saving water, sanitation and hygiene (WASH) needs, including menstrual health management, with support to longer-term infrastructure provision, ensuring governance mechanisms for operation and maintenance, as well as to empower communities to initiate positive behavior change, related to improved hygiene and health outcomes. In doing so, IOM is working closely with other UN agencies when delivering comprehensive WASH services.

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